MISBE 2011

A Merger of Interests (in the Existing Housing Stock)

June 21, 2011









Sustainability















1.

The world of building professionals is changing fundamentally.

Building professionals should change their attitude and behavior to become a part of the future of the building industry.





A fundamental change

Change of focus

(from new buildings to existing buildings, not only growing but also shrinking cities,)

Scarcity of sources

(from new towards recycling, from the use of energy towards the production of energy,..)

A new client demand

(from investment costs towards total costs of ownership, from product to service,....)

Vulnerability

(by crises in other parts of the world, by new media,...)

New codes

(transparency, ethics, supply chain cooperation,,,,,,)





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New business models

Meeting the needs of people (supply and demand side) in an economical attractive way

prof. Anke van Hal MSc PhD





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2.

A focus on sustainability is part of this change.

It is no hype.





2.

A focus on sustainability is part of this change.

It is no hype.

New sustainable business models

Meeting the needs of people here and now (supply and demand side and more) in a way that also meet the needs of people there and later in an economical attractive way.

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A transition phase





Porter from a sustainability point of view

Cost reduction Short term Long term **Creating quality**



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Porter from a sustainability point of view

Cost reduction

	 Save on non-renewable resources Save on environmental costs Reduce costs by supply chain cooperation 	 Manage environmental business risks Stay ahead of new jurisdiction Encourage appropriate jurisdiction 	
Short term			Long term
Creating quality			

Creating quality



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Porter from a sustainability point of view



Creating quality



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Problems/Challenges

Empty offices

Shrinking cities

Scarcity of sources

A new client demand

Economical vulnerability

New media

New working methods

New codes





Einstein



"We can't solve problems by using the same kind of thinking we used when we created them."





Three steps for change







A new way of thinking & working









Jonathan Todd







Wallis block, Rotterdam









Datacenter under Uspenski-cathedrale in Helsinki











Lacaton & Vassal, Paris

A smart & speedy sustainable housing transformation

Concept Lacaton & Vassal Bron: www.lacatonvassal.com





Who is able to change?



driven





Who is able to change?







Three steps for change







Step 1: Meeting the needs of people here and now



Great quote from Henry Ford

A great quote from Henry Ford, regarding the first car he ever built:

"If I'd asked my customers what they wanted, they'd have said a faster horse."





Step 1: Meeting the needs of people here and now

Needed:

Besides economical and technical knowledge also knowledge of human sciences.





The Hidden Forces That Shape Our Decisions

DAN ARIELY



De menselijke beslisser over de psychologie van keuze en gedrag





Step 1: knowledge of human sciences

For example:

Discussions about pay back times are neglecting:

aversion of losing value reduction of an extended reward

y = x + x + x + x ?







Step 1: knowledge of human sciences

For example:

The influence of trust is often underestimated









Step 2: In a way that also meet the needs of people there and later

Needed:

Knowledge of the not-environmental advantages of environmental measures.







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Step 3: In a way that is also economical attractive

Needed: Cooperation

WAAROM MOEILIJK DOEN

ALS HET SAMEN KAN



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Sustainable building business models should better be focused on creating new qualities (instead of on cost reduction)







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To realize a successful merger of interests more knowledge of human sciences and of the non-environmental advantages of environmental measures is needed



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To realize a successful merger of interests more knowledge of human sciences and of the non-environmental advantages of environmental measures is needed

Cooperation is the keyword



